



Jet Propulsion Laboratory
California Institute of Technology

Planetary Science Summer School Pasadena, CA

New Horizons in Systems Engineering

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Topics

- **A few definitions**
- **The past**
- **The present**
- **The future**
- **A few conclusions**

A Few Definitions

- **System**
 - **A collection of hardware, software, people, facilities, and procedures organized to accomplish some common objectives - *IEEE***
 - **A construct or collection of different elements that together produce results not obtainable by the elements alone. ... The value added by the system as a whole, beyond that contributed independently by the parts, is primarily created by the relationships among the parts; that is, how they are interconnected. - E. Rechtin, *Systems Architecting of Organizations*, 1999**

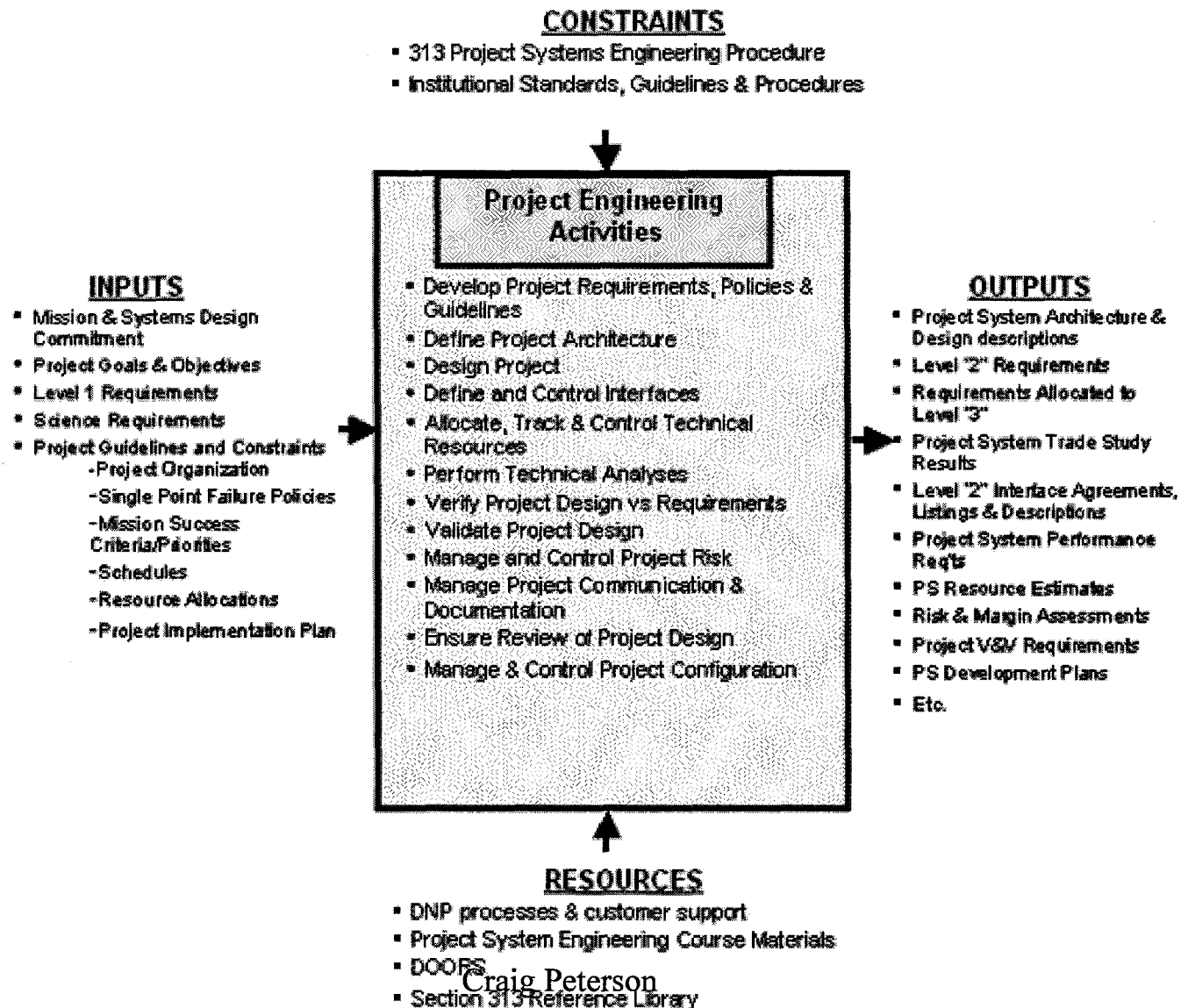
A Few Definitions

- **System Engineering**
 - The process by which the design of a complex, multi-element system is technically coordinated and optimally matched, with constraints to the requirements on the system. In practice, System Engineering also assures that the delivered system is verified. - *System Engineering at JPL*
- **Architecting**
 - Generally synthesis based, insightful, and inductive - R. Echten, *Systems Architecting*, 1991
- **Engineering**
 - Generally analysis-based, factual, logical, and deductive - *ibid.*

The Past

- **Systems Engineering is a relatively new discipline**
 - **International Council On System Engineering (INCOSE) is only 10 years old.**
- **Traditionally focused on Requirements and Interface Documentation and (ultimately) Verification and Validation**
 - **some attempt at optimization of system design via trade studies (usually about a single point design)**
 - **frequently combined with System Architecting**

The System Engineering Process



The Past, continued

From JPL SE Course 1994

- Design Teams
- Mission Trade Studies
- System Contracting
- Design to Cost
- System Definition
- Requirements Definition
- Systems Analysis
- System Architecture
- Design Trade Studies
- Technical Margin Management
- Detailed Interface Definition
- System Reliability
- Design Issue Resolution
- Integration and Test
- PFR Support
- Operations Support
- SE for small spacecraft

The Present

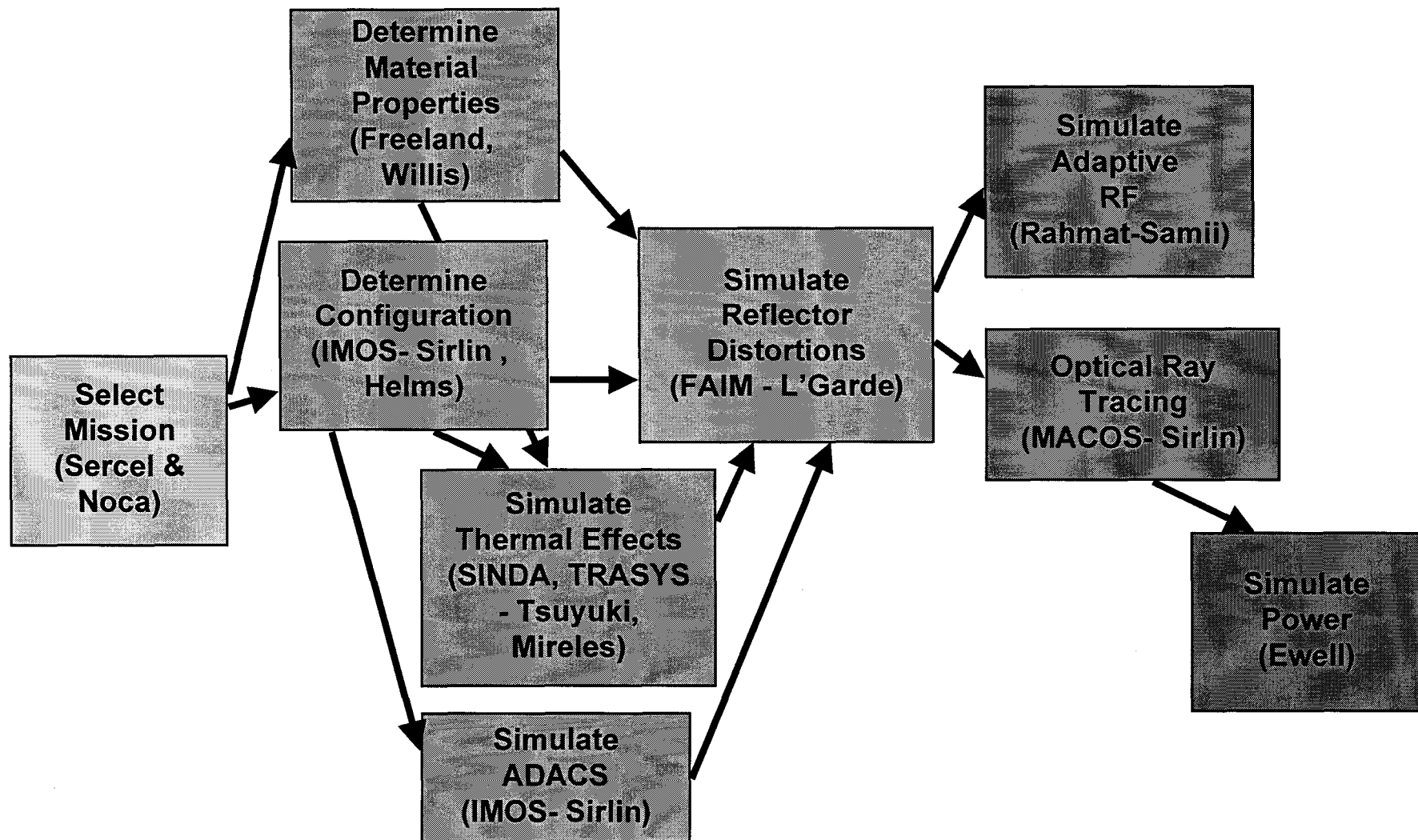
- **Faster Better Cheaper =Smaller**
- **More tools, more data, less time**
- **Concurrent engineering processes**
- **Collaborative engineering processes**
- **COTS Capability driven design**
 - **from large standard architectural elements to reusable components**
- **Risk as an element of trade studies**
- **Greater focus on handling exceptions**
- **Technology insertion**

Tools and Concurrent Engineering

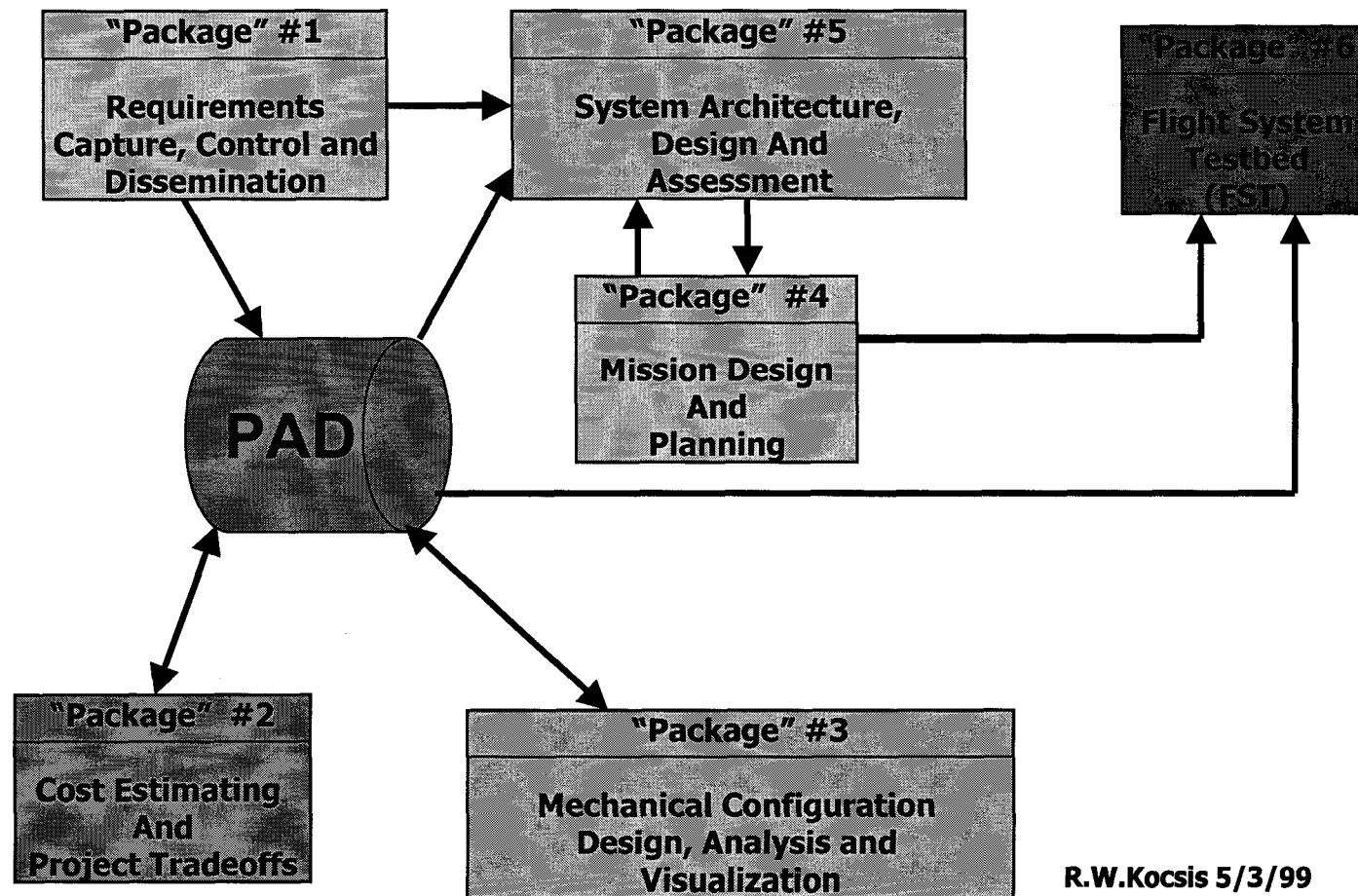
- **Worst case analysis (point design)**
- **Model based design to capture dynamic system behavior**
 - Generic modeling tools or discipline specific
 - COTS and custom built
- **Requires operational scenario**
- **Loosely coupled using generic data base and interfaces**
- **Tightly coupled using standard data formats**
 - at increasing levels of fidelity and precision

Analysis Data Flow Example

Power Antenna



Integration with Database

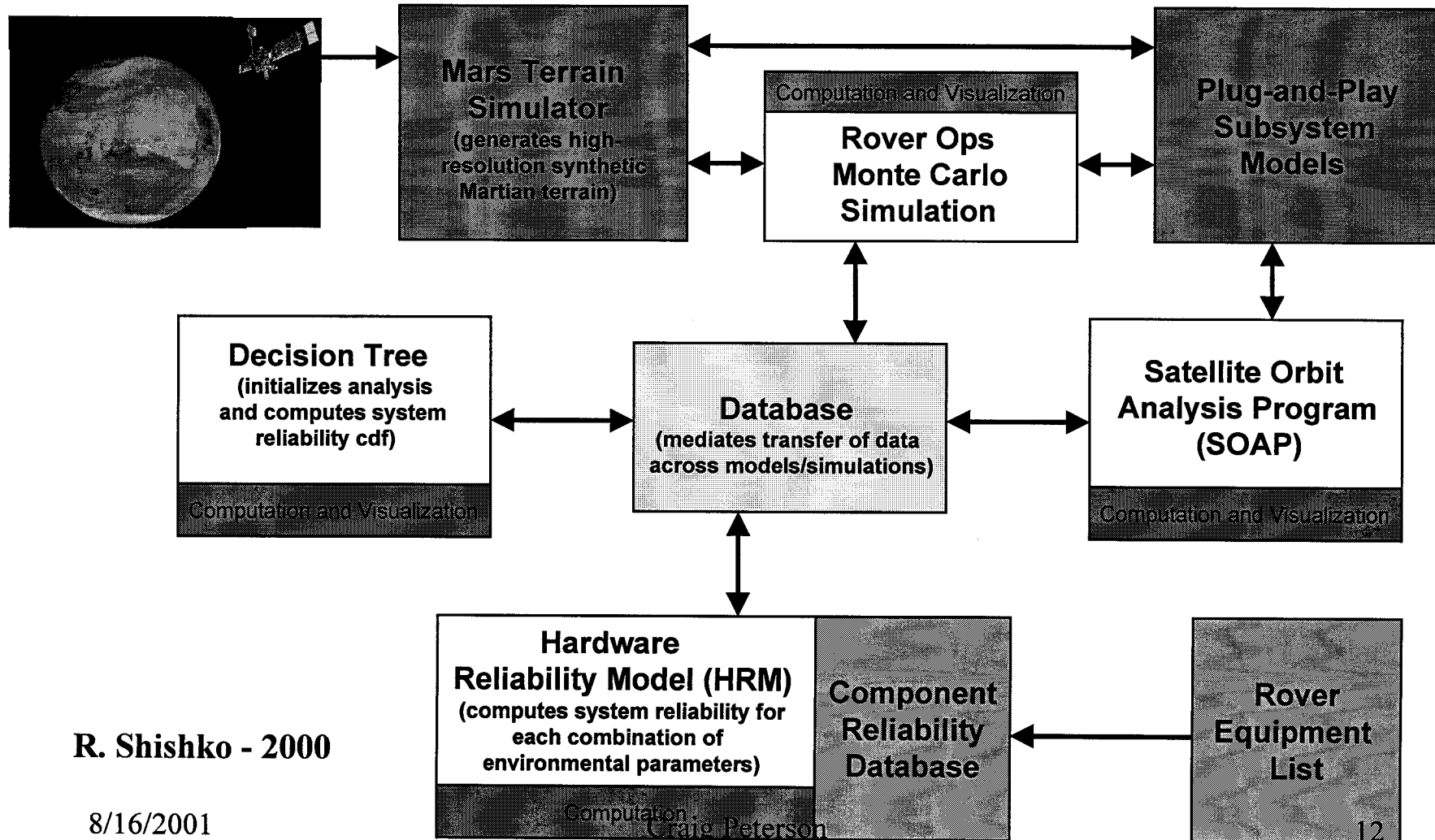


R.W.Kocsis 5/3/99



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Mars Surface Operations Risk Analysis Framework



R. Shishko - 2000

8/16/2001

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Risk Management

- **What is severity of the [negative] consequences of specific failures?**
- **What is the likelihood [probability] of specific failures?**
- **The combination of the above is the risk related to a specific failure**
 - usually treated semi-quantitatively (binned)
 - unacceptable risks must be addressed in the design and operations
- **Reviewed and status'd just like any other critical resource**

Exception Handling

- **The system engineer is [usually] the first to know if the overall system design is in trouble**
- **Margin management =critical system resource allocation and management**
 - **mass and power, radiation dosage, valves, etc.**
 - **not just the value at a point in time, but includes design value trajectory extrapolation over time**
- **Four R's**
 - **Recover and Reallocate: can be done multiple times without serious consequences**
 - **ReDesign: depends on the extent of the redesign**
 - **ReScope: requires customer approval**

Technology Insertion

- **Short development cycles means technology cannot be developed as part of the project**
- **Technology development is inherently risky**
 - in terms of both cost, schedule, and performance
- **No spacecraft development manager wants to depend on someone outside of the organization to deliver the right stuff in a timely fashion**
- **Actually comes down to a trade of cost, benefit, and risk**

The Future

- **Integrated Modeling and Analysis**
 - libraries of high fidelity component and subsystem models
 - allowing for faster iterations on design concepts
 - systems requirements to design to system test data flow
- **Artificial Intelligence for global optimization of trade spaces, however**
 - design models are inherently non-linear
 - iterating non-linear systems can easily result in chaotic behavior
 - will require development of mitigating techniques

A Few Conclusions

- **System engineers are increasingly dependent on their people skills**
 - communication *and* teamwork
- **Increasing automation will not change that**
 - except to give SE's more time to work the people issues
- **A new job**
 - making sure all the automated models are in sync with reality
- **An old job**
 - understanding the disciplines well enough at both an intuitive and explicit level to spot inconsistencies and miscommunications